



Joint Statement on the Surface Transportation Board’s transaction classification of CN’s acquisition of the Iowa Northern Railway

March 1, 2024 – In a decision served yesterday, the Surface Transportation Board (STB) found that CN’s proposed combination with Iowa Northern Railway Company is a “minor” transaction. In the decision, the STB stated that “Iowa Northern shippers could benefit from operational efficiencies and access to markets through single-line service on the combined CN-Iowa Northern system” and found that “the Proposed Transaction does not appear to pose any significant anticompetitive effects.” The STB’s decision is available [here](#). In response to the STB’s determination, the following statement is jointly issued by Nicholas Clark, CN’s Vice-President of Transportation Southern Region, and William Magee, President & CEO of the Iowa Northern Railway:

“We are pleased with the Surface Transportation Board’s acceptance of CN and Iowa Northern’s application and its classification of our transaction to be “minor.” We thank the STB and its staff for their hard work and diligent attention to our application. Iowa Northern and CN remain focused on our ongoing engagement with customers, employees, communities, and other stakeholders about the benefits of the combination. We are planning with customers and employees for a purposeful and safe integration of Iowa Northern. We look forward to the rest of the STB approval process so we, as one company, can continue to provide safe, reliable, customer responsive rail service to our customers in Iowa and beyond.”

As CN and Iowa Northern explained in their application, the benefits of the transaction include the following:

- Customers will benefit from new single-line service between the combined Iowa Northern and CN, while continuing to have access to existing interline options between Iowa Northern and other rail carriers.
- For local grain processing markets across Iowa, CN will deploy the best practices in place on both the Iowa Northern and CN to fulfill customer demand for rail transportation.
- Iowa Northern customers will have greater access to railcars and locomotives from CN’s fleet.
- Iowa Northern will have access to more financial resources than it does today to make capital investments to support future growth as well as provide for resiliency when needed in times of natural disaster.
- CN’s Commercial Integration Lead is actively engaging with customers and employees as part of our planning for purposeful and safe integration of Iowa Northern.

Additional Resources & Information:

[CN to Acquire Iowa Northern Railway](#)

[CN and Iowa Northern Combination](#)

About CN (TSX: CNR) (NYSE: CNI)

CN is a world-class transportation leader and trade enabler. Essential to the economy, to the customers, and to the communities it serves, CN safely transports more than 300 million tons of natural resources, manufactured products, and finished goods throughout North America every year. CN's network connects Canada's Eastern and Western coasts with the U.S. South through an 18,800-mile rail network, CN and its affiliates have been contributing to community prosperity and sustainable trade since 1919. CN is committed to programs supporting social responsibility and environmental stewardship.

About Iowa Northern Railway Company

The Iowa Northern Railway Company, based in Waterloo, Iowa is a critical transportation network in Iowa, facilitating high levels of economic development for the communities it serves. The company has been long regarded as one of the country's premier and fastest-growing independent shortline railroads led by the Sabin family.

CN Forward-looking Statements

Certain statements by CN included in this statement constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and under Canadian securities laws. By their nature, forward-looking statements involve risks, uncertainties and assumptions, such as the risk that the IANR transaction, which is subject to regulatory approval, not be completed. CN cautions that its assumptions may not materialize and that current economic conditions render such assumptions, although reasonable at the time they were made, subject to greater uncertainty. Forward-looking statements may be identified by the use of terminology such as "believes," "expects," "anticipates," "assumes," "outlook," "plans," "targets," or other similar words. Forward-looking statements reflect information as of the date on which they are made. CN assumes no obligation to update or revise forward-looking statements to reflect future events, changes in circumstances, or changes in beliefs, unless required by applicable securities laws. In the event CN does update any forward-looking statement, no inference should be made that CN will make additional updates with respect to that statement, related matters, or any other forward-looking statement. Reference should be made to Management's Discussion and Analysis in CN's annual and interim reports, Annual Information Form and Form 40-F, filed with Canadian and U.S. securities regulators and available on CN's website, for a description of major risk factors.

Contacts:

Media:

Jonathan Abecassis

CN

Director, Public Affairs and Media

Relations

(438) 455-3692

media@cn.ca

Customer inquiries:

Stephanie Rogers

CN

Lead Integration, Bulk,

Sales & Marketing

(708) 728-5386

stephanie.rogers@cn.ca

Joshua D. Sabin

Vice President, Administration and

Chief of Staff

Iowa Northern Railway Company

(319) 888-7064

jossabin@iowanorthern.com